



**Carrie Nelson, MD, MS, FAAFP**

*System VP & CMO Population Health & Health Outcomes  
Chief Clinical Officer, Advocate Physician Partners  
Advocate Aurora*

Dr. Carrie Nelson, after serving as the chief clinical officer for Advocate Physician Partners for a number of years, was promoted to the position of system vice president and CMO for population health and health outcomes at Advocate Aurora Health. With accountability to the chief medical officer and the senior vice president of population health and managed care, her systemwide responsibilities include patient safety, health outcomes and risk management—in addition to population

health across Advocate Aurora Health's 400- mile footprint. For population health, she focuses on the clinical programs to drive results in value-based care.

Dr. Nelson started worked in the late 90s as the medical director for quality at Central DuPage Hospital and Central DuPage Physician Group. As the Rush-Copley Medical Center patient safety officer/assistant vice president from 2005 to 2009, she was instrumental in setting up its patient safety program.

Dr. Nelson practiced Family Medicine for over 28 years.



**Ruth Krystopolski**

*Senior Vice President Population Health  
Atrium Health*

Ruth currently serves as the Senior Vice President, Population Health for Atrium Health. She is responsible for development, implementation and support of value-based care models across the organization. She also leads the care management function system, employer-based programming, Your Care Your Choice, Health Literacy and the Carolinas Poison Control Center.

Ruth has an undergraduate degree in Health Policy and Administration from Pennsylvania State University and an MBA in Finance from the University of Pittsburgh.



**Richard Shuman, MD, CEO**

*Baycare Health Partners*

A well-known, highly respected, collaborative, and trusted physician in our community, Dr. Shuman brings proven leadership experience, a demonstrated ability to lead medical groups in performing well in risk-based contracting, and a profound understanding of value-based care. He has deep knowledge of the local market coupled with strong relationships and understanding of the physician community. He has broad experience in healthcare and population health, and a vision for enhancing the value of Baycare to both providers and the community.

As healthcare continues to create new challenges, Dr. Shuman has adapted to the changes while inspiring colleagues and providing a clear vision to enable organizational success. One of his most significant

achievements has been to instill a “do the right thing” culture that is based on the core values of integrity and respect. Over the past 25 years, Dr. Shuman has served as a physician leader for large multispecialty medical practices in the Pioneer Valley and Connecticut.

Most recently, he served as the president of Trinity Health of New England Medical Group representing 1,000 providers. His experience includes working as a medical director in healthcare administration, the insurance industry, as well as providing direct patient care. Dr. Shuman was active in Baycare governance since 2009, including serving on the Board of Directors and as Chair from 2015 through 2017. He also served on the Health New England Board of Directors from 2016 to 2019 and held several leadership positions in healthcare of increasing responsibility.

Board-certified in Internal Medicine, Dr. Shuman completed his residency in internal medicine at the Dartmouth-Hitchcock Medical Center. He received his MD from the University of Massachusetts Medical School where he earned the Sandoz Award in recognition of superior academic achievement and contribution to healthcare, and he earned an A.B. in Biology and Art History at Harvard University. Dr. Shuman lives in Suffield, Connecticut with Elinor, his wife.



**Frederick Isasi**  
*Executive Director*  
*Families USA*

Frederick Isasi was selected to be Families USA’s second-ever Executive Director in January 2017 because of his life-long commitment to achieving high-quality, affordable health care for all. Mr. Isasi frequently testifies in Congress and is a well-known national speaker on Medicaid, state innovation, health system transformation, behavioral health, and the social determinants of health as well as health care quality, payment, and equity issues.

Mr. Isasi’s passion for health care reform began when he was growing up in North Carolina as the son of Cuban immigrants. There, he saw firsthand many of the barriers to health care experienced by the poor, people of color, people with language barriers, and rural communities.

Before joining Families USA, Mr. Isasi served as the Health Division Director at the bipartisan National Governors Association’s (NGA) Center for Best Practices. Prior to NGA, Mr. Isasi served as Vice President for Health Policy at the Advisory Board Company where he founded its Health Policy Department. Prior to this work, Mr. Isasi served as Senior Legislative Counsel for Health Care on both the U.S. Senate Finance Committee and Senate Committee on Health, Education, Labor, and Pensions (HELP) for former Senator Jeff Bingaman (D-NM), the only Democrat serving on both committees during the creation of the Affordable Care Act.

Earlier in his career, Mr. Isasi served as a health care attorney with Powell Goldstein, where he worked closely with states on Medicaid reforms and represented public hospitals; prior to that, he served as Senior Policy Advisor to the District of Columbia Primary Care Association. Mr. Isasi holds a JD from Duke University, an M.P.H. from the University of North Carolina, and a B.S. in Cellular Biology and a second major in Spanish from the University of Wisconsin.



**Joyce Leon, MD, CPE, FACP,**  
*Medical Director, Population Health Management*  
*Henry Ford Health System*

Joyce Leon, MD is both a medical director and physician leader who combines several disciplines and practices to bring an impactful presence to the organization, centering much of her work at Henry Ford Health System on the use of collaboration and technology to assist in patient care, with a focus on improved outcomes at lower costs. Dr. Leon is a strong proponent of process improvement and unlocking the power of the team to achieve the greatest patient health outcomes and overall care experience possible. To this end, she serves on several Informatics

committees within Henry Ford, including physician advisory council, healthy planet steering committee, clinical decision support, and clinical informatics. She is also a committee member of the Henry Ford Physician Network's Clinical Integration Committee.

As Medical Director for Henry Ford's Population Health Management team, Dr. Leon spearheads initiatives and guides programs to help the organization achieve the most significant improvement in value-based care. One example of this focus is her work as the physician lead on Henry Ford's work with COPD patients across the care continuum.

Dr. Leon has also helped to create a robust Ambulatory Quality Strategy at Henry Ford that incorporates data from multiple ambulatory settings and payers, resulting in maximized performance through enhanced documentation and reporting. She has been instrumental in implementing a point-of-care tool for quality gap closure that includes a workflow-sensitive solution, robust reporting for outreach and monitoring progress. She is a member of several professional organizations including the American College of Physicians (ACP), American Medical Informatics Association, Healthcare Information & Management Systems Society, American Association of Physician Leaders and American Medical Women's Association. She also served as a board member for Northeast Integrated Health (formerly known as Northeast Guidance Center), a community mental health organization serving the east side of Detroit for more than 50 years.

Dr. Leon completed her internal medicine residency at Henry Ford Hospital (Detroit) in 2002, practiced with Integrated Health Associates (IHA) and rejoined Henry Ford Health System in 2013 as Medical Director of Ambulatory Practices at Henry Ford Wyandotte Hospital. She received her MD from Michigan State University, and a Master of Science in Cell and Molecular Biology from the University of Michigan. She is Board certified in Internal Medicine and Clinical Informatics. She is also a Certified Physician Executive (CPE) through the American Academy of Physician Leadership.



**Blair Childs**  
*Senior Vice President*  
*Premier*

Blair Childs is Senior Vice President of Public Affairs for Premier, leading the Advocacy, Communications, Safety and thought leadership units on the company's executive team. He works with the Congress, White House, and other policymakers involved in health policy. Childs has been at the center of policy issues for more than two decades, playing a leading role on issues impacting medical devices, pharmaceuticals, insurers, and hospitals. Childs has held senior management positions in professional,

trade and advocacy associations and a Fortune 25 company.